



Aerospace & Defense - Mission Critical Technologies

Capital Markets Day 2026

June 25th 2026

Agenda

01 A Transformational Transaction: Merger with GATG

02 Officina Stellare Group Overview

03 Business Update and Strategic Directions

04 Pro Forma Financials 2024-2025

05 Closing Remarks and Q&A

Today's Presenters



Giovanni Dal Lago

Chairman



Alessandro Franzoni

CEO



Alessandro Agosti

CFO



Giorgio Iannotti

General Manager



Gino Buccioli

Head of Strategy
& Business
Development

01

A Transformational Transaction: Merger with Global Aerospace Technologies Group (GATG)

Giovanni Dal Lago

Officina Stellare Today



Multi-Domain Player

Space, Aviation, Defense Systems, Maritime, Cybersecurity



Complementary Technologies

Optical systems and electronics



Vertically Integrated

Control over critical steps of the value chain



Mission-Critical Supplier



€99m

Value of Production (2025 Pro Forma)

€192m

Backlog (as of May 31st 2026)

18%

Adjusted EBITDA Margin (2025 Pro Forma)

€16m

Total R&D⁽¹⁾ (2025 Pro Forma)

c.30%

Engineers (% of total Employees)

Reinforced Industrial Scale and Integrated Technological Capabilities...



Value of Production
2025

€27m

€72m

Order Backlog
31st May 2026

€57m

€135m

Production
Facilities

3

4

Legal
Entities



€99m

Value of Production Pro Forma

€192m

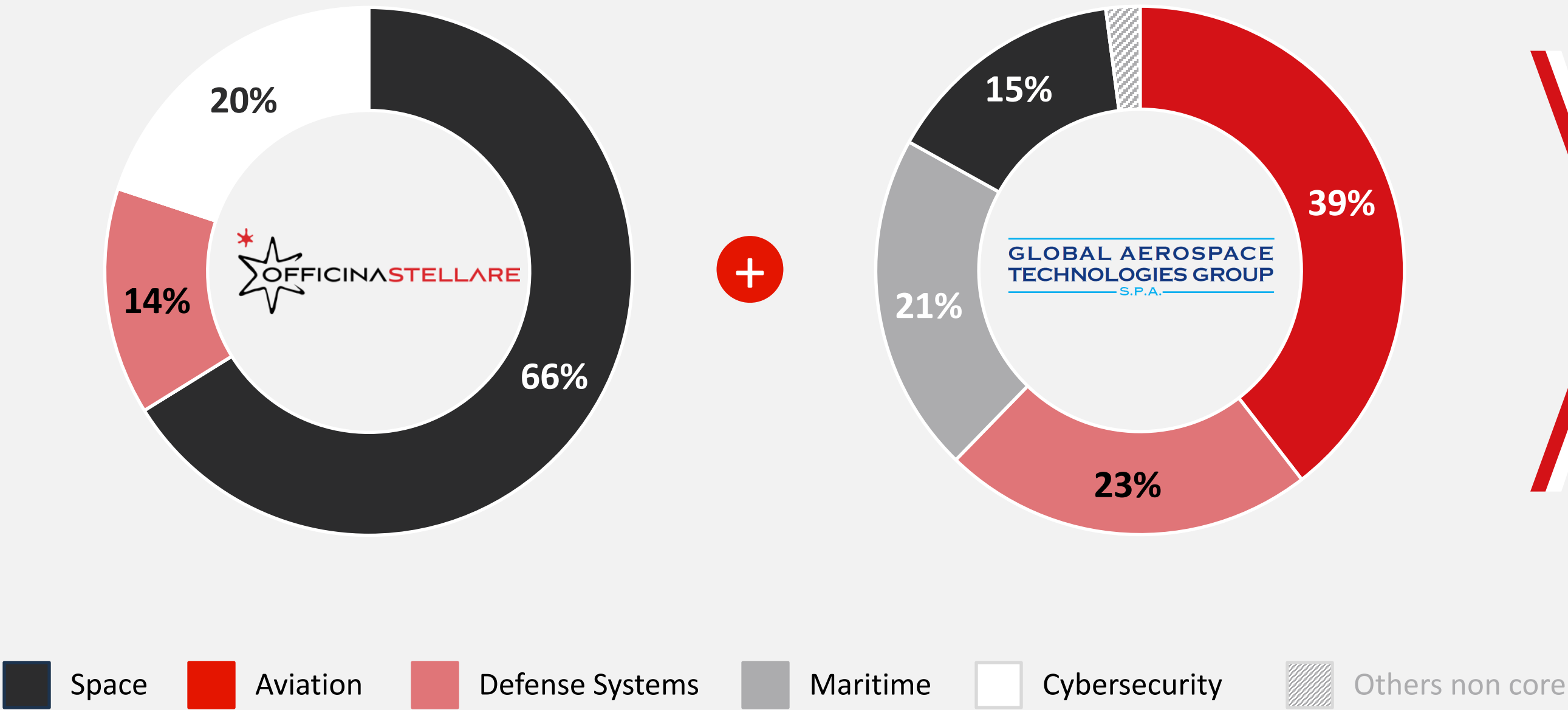
Backlog Pro Forma

7

Production facilities in Italy

... with Applications Spanning Across Strategic Business Lines

Value of Production by business line (2025)⁽¹⁾



Note: (1) Officina Stellare Revenue breakdown differs from Revenue breakdown explicit in Officina Stellare FY2025 Annual Report. In this classification, “Space” includes *Earth Observation, LaserSATCOM, Scientific Research, Industrial Adaptive Optics, Space Traffic Management, Others*; “Defense Systems” includes *Defense*; “Cybersecurity” includes *Cyber*

Experienced Management Team



Giovanni Dal Lago - *Chairman*

35+ years of experience

- Co-founder, Vice President and CEO of Officina Stellare
- Co-founder of Astrotech



Pasquale Quito Terracciano – *Vice Chairman*

40+ years of experience

- Chairman of GATG
- Italy ambassador (Madrid, London and Moscow)
- Diplomatic Advisor to the Italian Prime Minister
- Permanent Delegation of the Italian Republic to NATO



Alessandro Franzoni - *CEO*

40 years of experience

- CEO of Logic and GATG
- CEO of WASS
- COO Aermacchi



Alessandro Agosti - *CFO*

30+ years of experience

- CFO of GATG
- CFO of AVIO



Giorgio Iannotti – *General Manager*

30+ years of experience

- General Manager of GATG
- Actuation and Landing Systems Division CEO of Magnaghi Aeronautica
- Engineering in Alenia Aermacchi



Gino Buccioli – *Head of Strategy & Business Development*

30+ years of experience

- Co-founder and Chief Business Development Officer of Officina Stellare
- Co-founder of Astrotech



02

Officina Stellare Group Overview

Alessandro Franzoni, Giorgio Iannotti

Integration of a Unique Multi-Domain Applications Portfolio

Space

- Earth observation
- Laser communications
- Electronic systems



Aviation

- Processing & Power Units
- Electro-mechanical systems for fixed/rotary wings aviation applications



Defense Systems

- Multispectral Imaging and Tracking Systems
- Optical Stations for Space Situational Awareness
- Electronic Boards



Maritime

- Naval electronics
- Secure communications
- Navigation systems



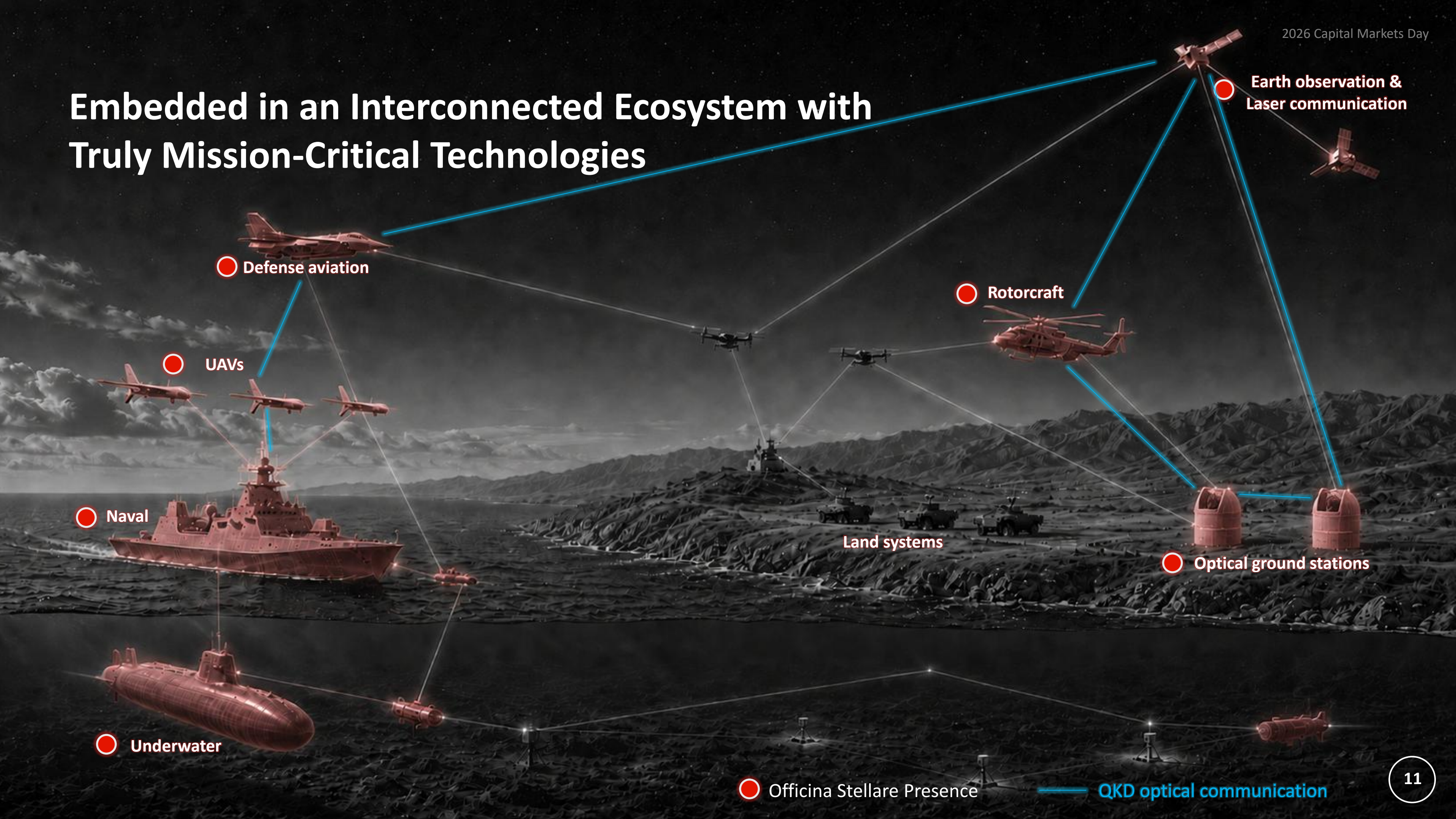
Cybersecurity

- Fiber and free-space QKD
- QRNG devices
- Quantum communication



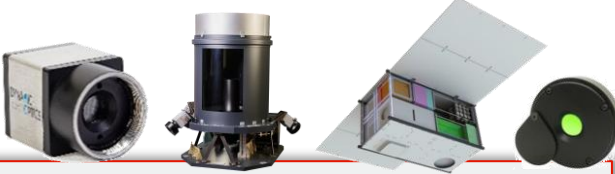
 % Value of Production, 2025 Pro Forma

Embedded in an Interconnected Ecosystem with Truly Mission-Critical Technologies

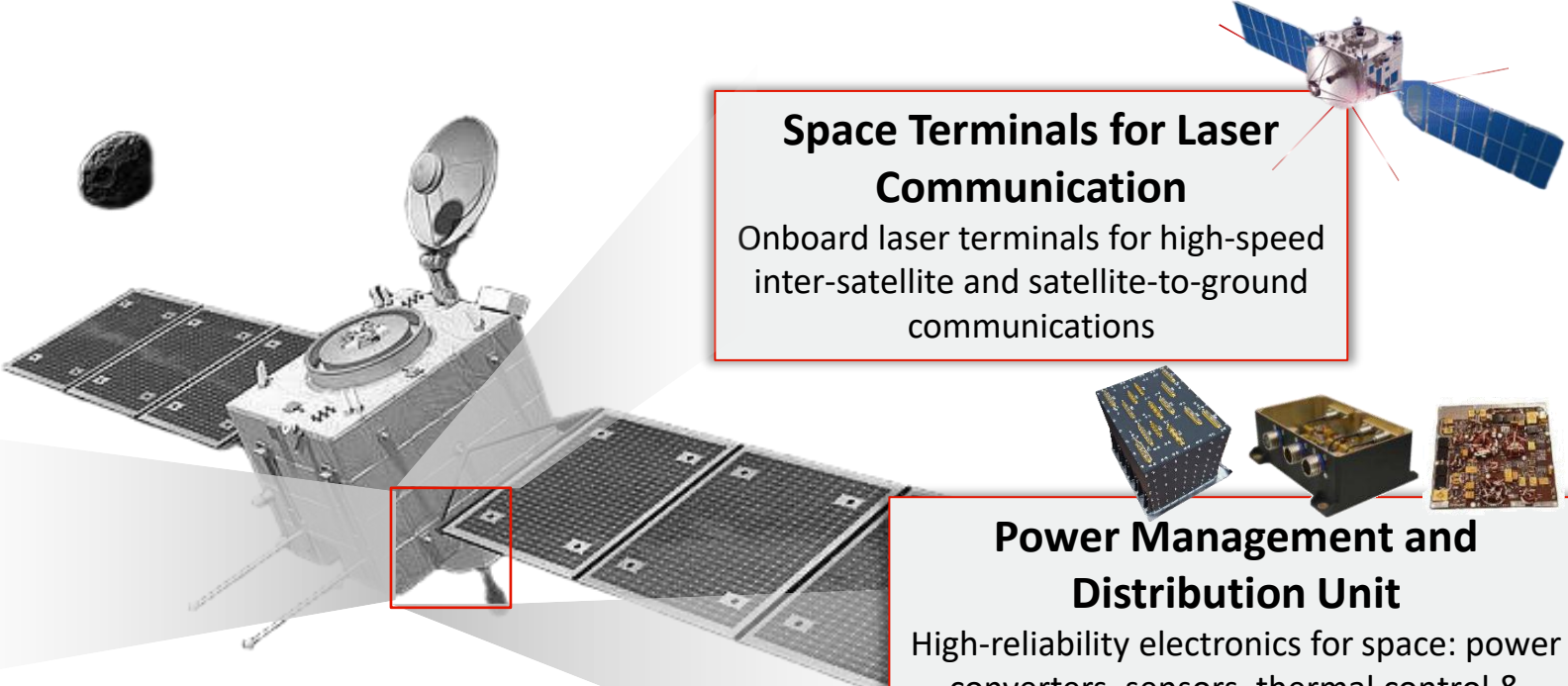


Space Portfolio Overview

Ground and space-based opto-mechanical, laser satellite communication, and electronic systems



Satellite Optical Systems for Earth Observation
Optical system and payloads, supporting environmental monitoring, disaster response & defense intelligence

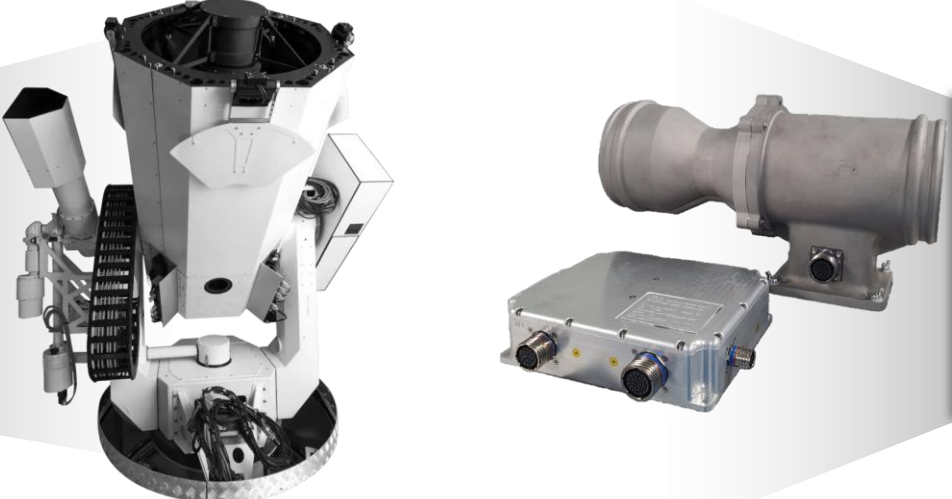


Space Terminals for Laser Communication
Onboard laser terminals for high-speed inter-satellite and satellite-to-ground communications

Power Management and Distribution Unit
High-reliability electronics for space: power converters, sensors, thermal control & experiment controllers



Optical Ground Stations for Laser Communication
Ground-based telescopes & laser systems for high-bandwidth satellite links



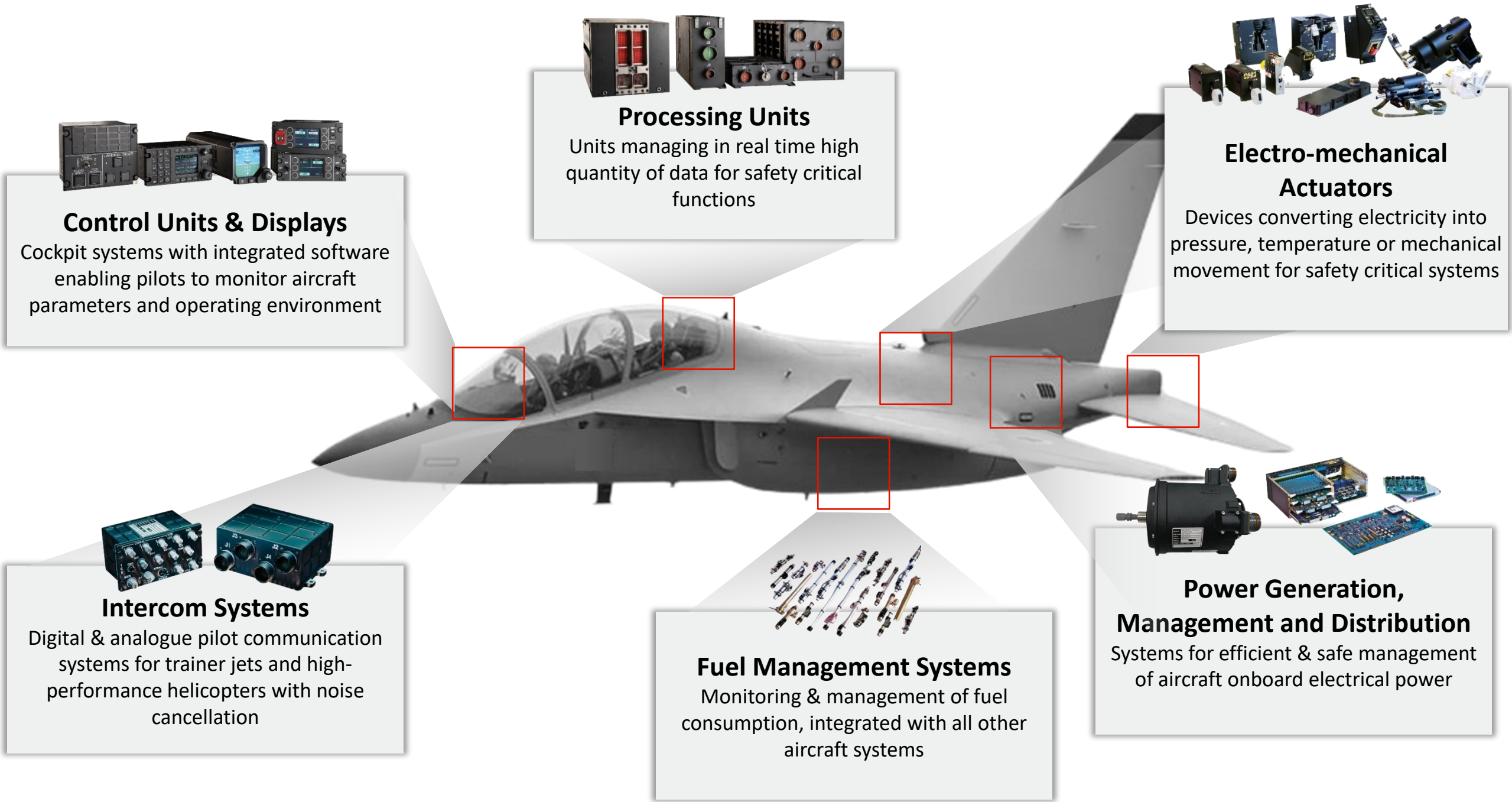
Cabin Fan Assembly
Subsystems providing the airflow rate and the pressure head required for the ventilation of the Pressurized Module and the provision of cooling air

€28.3m
Value of Production
2025 Pro Forma

29%
Group Value of Production
2025 Pro Forma

Aviation Portfolio Overview

Electro-mechanical systems for fixed and rotary wings aviation platforms



€28.5m

Value of Production
2025 Pro Forma

29%

Group Value of Production
2025 Pro Forma

Defense Systems Portfolio Overview

Integrated defense systems for advanced sensing, tracking, monitoring and deterrence, and electronic subsystems for advanced defense measures and countermeasures



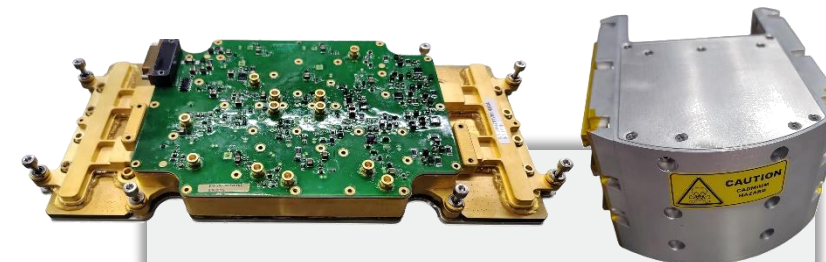
Multispectral Imaging and Tracking Systems

Short- and long-range telescopes, operating both in the visible and infrared spectrum



Optical Ground Stations for Space Situational Awareness

Orbital debris monitoring, collision avoidance & defense



Electronic Boards

Highly engineered electronic boards designed for defense applications, such as radars, jammers, navigation and countermeasure systems

€20.1m

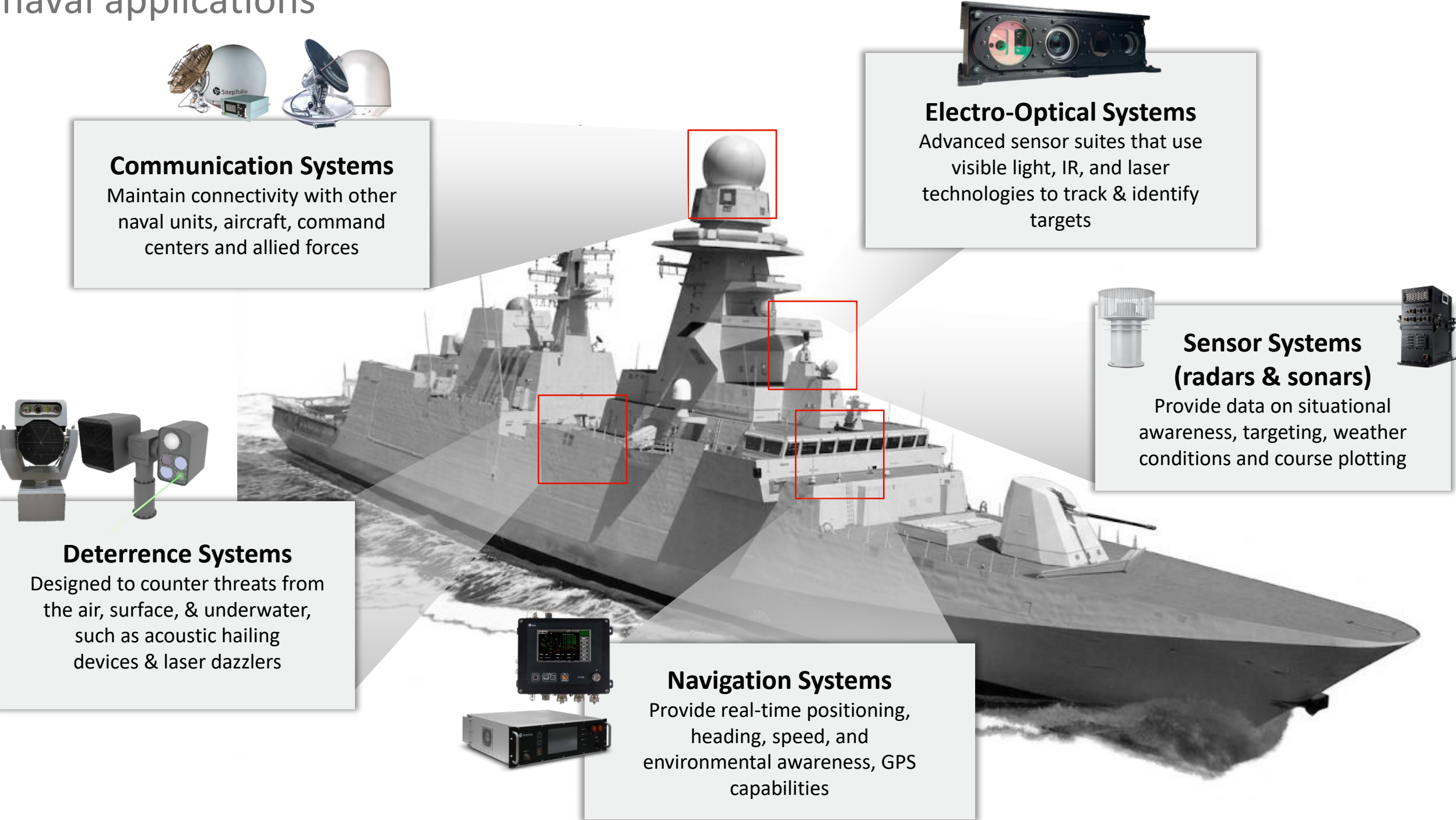
Value of Production
2025 Pro Forma

20%

Group Value of Production
2025 Pro Forma

Maritime Portfolio Overview

Range of proprietary security, navigation, communication and other systems for naval applications



€15.0m

Value of Production
2025 Pro Forma

15%

Group Value of Production
2025 Pro Forma

Cybersecurity Portfolio Overview

Cutting-edge technologies delivering quantum-encryption cybersecurity solutions for ground-based and space-based optical telecommunications systems

Quantum Key Distribution (QKD) Technology for Optical Fiber Telecommunications



Ground-based systems used for seamless integration of quantum secure communication in classical fiber networks

QKD Networking



Advanced software including Key Management System (KMS) and Software Defined Network (SDN) for complex quantum networks

QKD for Space Communication: Optical Ground Stations and Satellite Terminals



Quantum payloads for satellites and quantum receivers for optical ground stations (OGS)

€5.3m

Value of Production
2025 Pro Forma

5%

Group Value of Production
2025 Pro Forma

High-standing and Diversified Client Base

Agencies/Governments	OEMs	Tier 1
 Agenzia Spaziale Italiana   dedicated connectivity     ISTITUTO NAZIONALE DI ASTROFISICA       innovation for life   	 VODOCHODY     PROPELLING THE NEXT CONNECTION          MISSILE SYSTEMS       a Thales / Leonardo company   	                 

Vertical Integration Value Chain Leveraging on Relevant Engineering and Technological Expertise



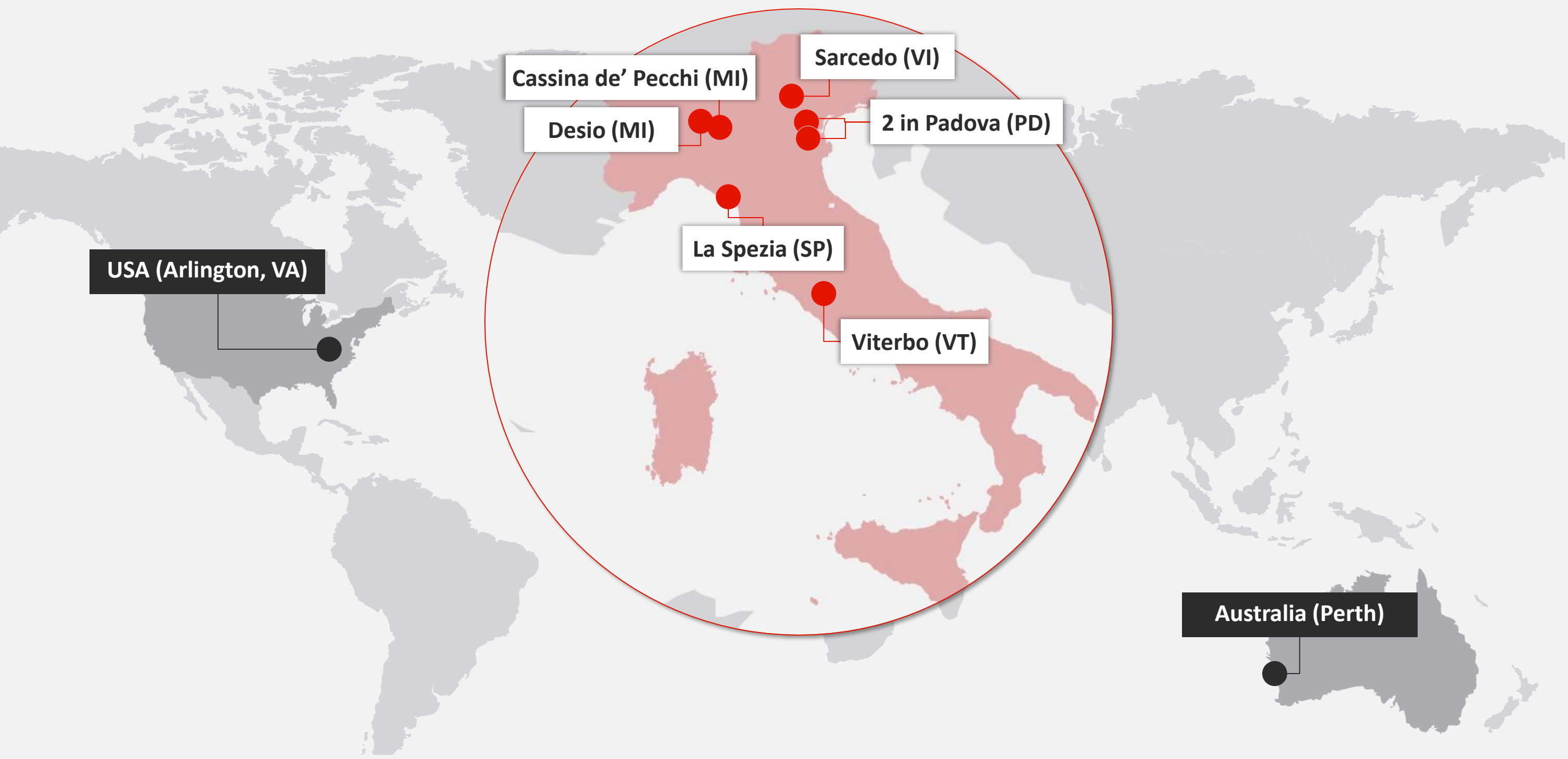
High degree of vertical integration ensures control over critical steps in the value chain and internalization of value-added technological expertise

Strong R&D efforts and Innovative proposition

€16m Total R&D ⁽¹⁾ 2025 Pro Forma	6 R&D centres	1,050sqm Clean rooms	30 Certifications	c.30% Engineers (% of total Employees)	• esa Official incubator
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Note: (1) Including R&D opex and capex

Solid Industrial Footprint Leveraging on Strong In-House Manufacturing and Engineering Capabilities, Coupled with an International Commercial Presence



7
Industrial sites
in Italy



c.7,700sqm
Production site
in Italy



+540
Employees in
Italy



2
Commercial
Outposts abroad



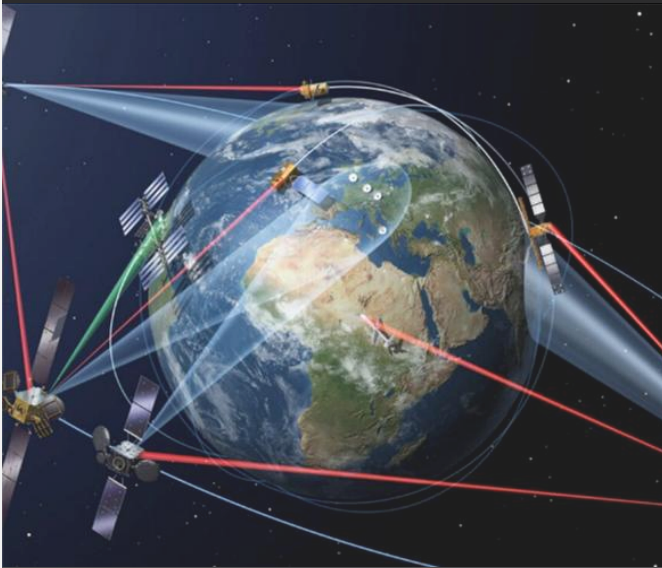
03

Business Update and Strategic Directions

Alessandro Franzoni, Giorgio Iannotti, Gino Bucciol

At the Forefront of Structural Macro Trends Expanding Officina Stellare's Addressable Market

Space



- Increasing investments, with **all-time high institutional support**
- Shifting towards **payloads and satellite subsystems industrialization**
- **Technological acceleration** in EO & data transmission

Aviation



- Increase in aerospace manufacturing demand driven by **fleet renewal and modernization** needs
- **New wave of investments** awaited

Defense Systems



- **Defense budgets are accelerating** amid geopolitical instability
- **Significant catch-up potential for Europe**, still underinvested vs. the US
- **New wave of digital transformation** across a broad range of assets

Maritime



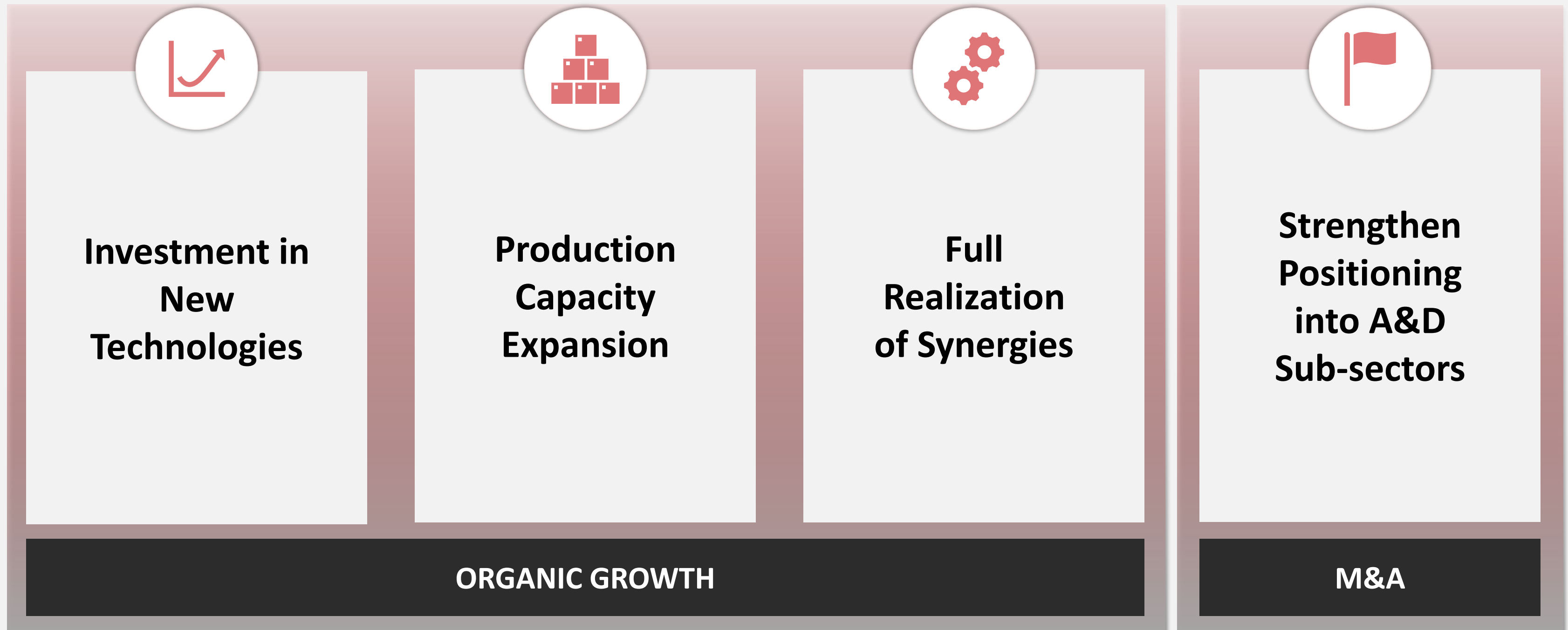
- Expansion of **maritime security priorities** is strengthening naval capabilities
- Rising **geopolitical tensions**

Cybersecurity



- **Rising global data needs** while ensuring highly **secure communication**
- **Convergence** of laser communication and quantum technologies

Multi-Domain Organic and External Growth Strategy



Relevant Ongoing Innovative Programs and Solutions



Space - Earth Observation



Optical assemblies for high-resolution telescopes



Space - Laser Communication



Optical Ground Station for the HyDRON program



Space - Laser Communication



Optical flight terminals for satellite & ground stations communication



Aviation



EURODRONE Program - Brushless Starter Generator



Aviation



H175 - Ice Detection & De-icing Control System



Aviation



TAI Hurjet - Electronic Units for Landing Systems



Maritime



Lightweight Multirole Stabilized System



Quantum Key Distribution



Transmission and reception systems for satellite QKD communication

The Innovation Pathway: Strong Focus on Cooperations with International Research Institutions and Universities to Foster Technological Innovation

BUSINESS INCUBATION CENTRE | Padua

- ✓ Financial Support
- ✓ Technical Support
- ✓ Business Support
- ✓ Partner Network

In collaboration with

visionary district

With the support of

Agenzia Spaziale Italiana

Growth enabler of innovative start-ups

UNIVERSITÀ DEGLI STUDI DI PADOVA

Spin-off

Istituto di Fotonica e Nanotecnologie

Spin-off

ADAPTIVE OPTICS TECHNOLOGIES

Strategic Partnerships to preserve technological know-how

Additive Manufacturing for Optical Spacecraft (AMOS)

In collaboration with

Quantum System for polarization-based internet networking

In collaboration with

The Innovation Pathway Case Study: Scale-up in Laser Communication

Partnership set-up...

A

B

A

License
of know-how and technology

B

Royalties
based on net revenues

... encompassing existing and jointly developed products for European Market...

Existing Products

V'Ger OCTs

Licensed

Products Under Development

QKD OCTs
Airborne OCTs
Low SWaP OCTs
GEO OCTs

Under development

... in a new high-efficiency OCT production facility

2,700 sqm
Total Area (3 floors)

900 sqm
Clean Rooms

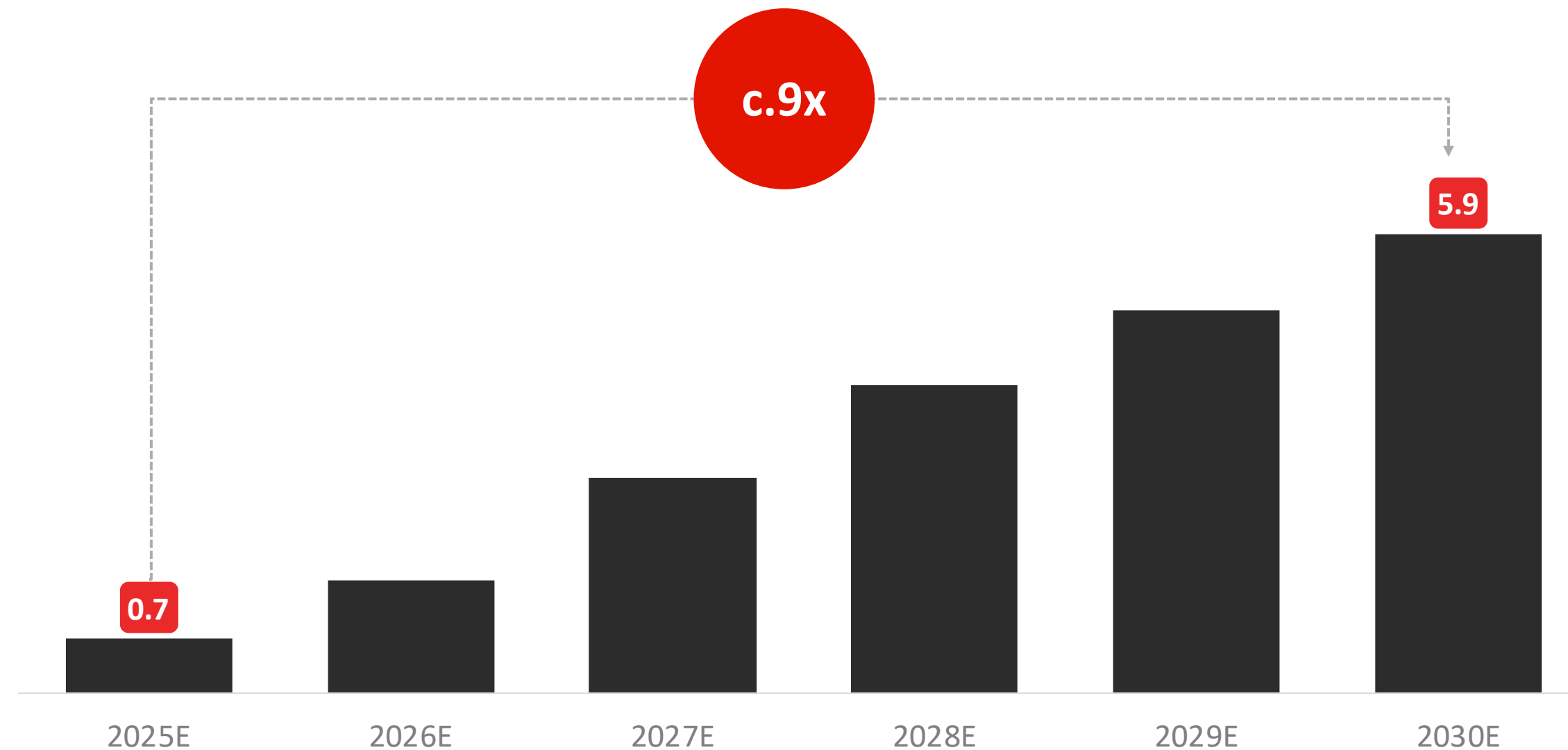
840 sqm
Offices

Facility set-up benefitting from partner's track-record

Laser Communication Market Trend

Rapid Growth of Open Laser Communication Terminals

Open Laser Communication terminals in orbit (# '000)⁽¹⁾



Unique combination
of know-how and proprietary
production technologies



**Strategic industrial base in
Italy and among the selected
few in Europe**
for modern end-to-end optical
communication links

Production Capacity Expansion: Significant Investment in Existing Facilities and a New Facility for Laser Communication Programs

Expansion of Existing facilities

Desio



Completion by 2027



+600 sqm

1.4x previous capacity

- Enlargement of space production lines
- Clean room expansion 3x

Viterbo



Completion by 2027



+500 sqm

1.2x previous capacity

- New clean room facility
- Testing and Production Department Expansion

Sarcedo



Full completion by 2027



+2,750 sqm

1.8x previous capacity

- New warehouse and laboratory *and* new adjacent space (completed in 1H2026)
- Connecting bridge
- New leased offices

New facilities

Sarcedo



Completion by 2027



+2,700 sqm

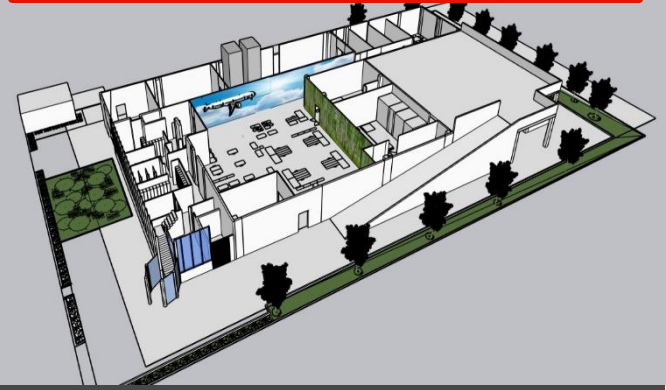
c.40% clean rooms

- OCT production facility
- Laser Communication Test Center (in negotiation)

Cassina de' Pecchi



Completed in June 2026



+2,600 sqm

1.5x previous capacity

- New Customer Support Center
- New production assembly lines with digital integration and control
- R&D Center of Excellence

Synergies Potential

Revenue Synergies

Joint / Integrated Offering



- Integrated opto-mechanical, electronic and cybersecurity capabilities
- Expansion of domains

Cross Selling



- Integrated products and services to existing client base

Cost Synergies

Vertical Integration



- Internalization of key components and subsystems

Central / Overhead Costs



- Shared key managerial profiles
- Common back-office

Centres of Excellence

Integration of Functions



- Engineering optimization and integration of R&D / manufacturing infrastructure
- Unified commercial strategy and centralized tendering office

Talent and Retention



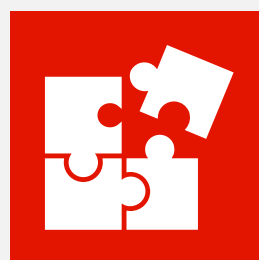
- Strengthen employer attractiveness
- Continued role as ESA Incubator

M&A and Partnerships to Strengthen Positioning into A&D Sub-sectors

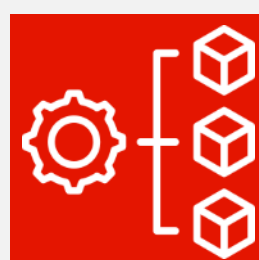
Strategic Goals



Accelerate the **technology** roadmap



Expansion into **strategic adjacent sub-sectors**

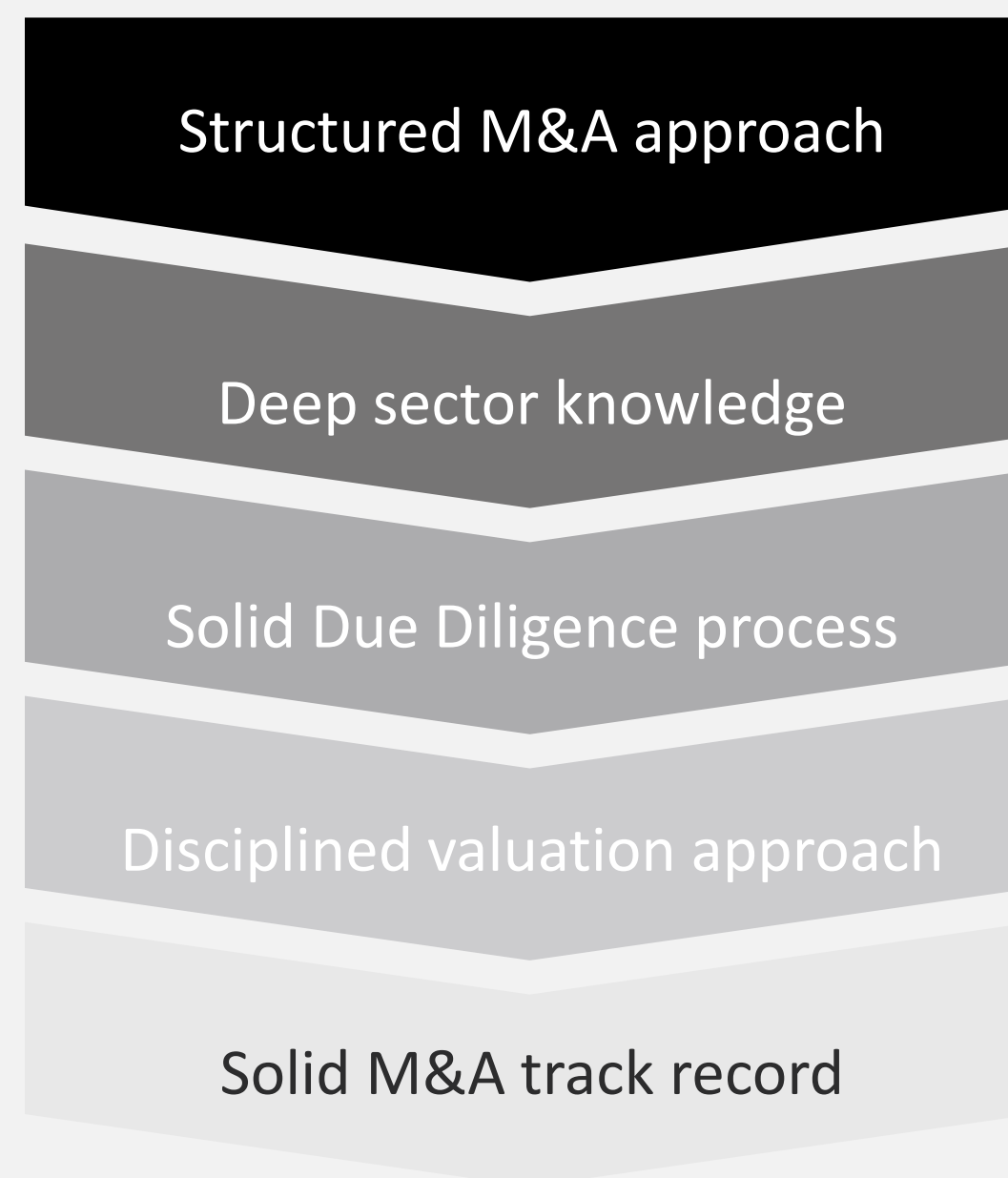


Focus on **industrial profile** and **synergies**



Unlocking **international strategic geographies** opportunities

M&A Framework



Dedicated M&A Committee

Combining **Board oversight** and **A&D expertise**

Board members



Alessandro Franzoni



Giovanni Dal Lago



Pasquale Quito Terracciano



Martino Gobbi



Carlotta Pedrelli

Externals



Gen. Enzo Vecciarelli

*Former Chief of Staff of the Italian Defense
Former Chief of Staff of the Italian Air Force*



Adm. Enrico Credendino

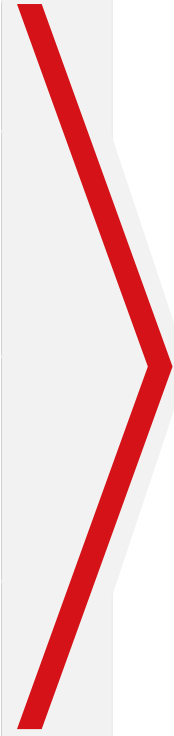
Former Chief of Staff of the Italian Navy

04

Pro Forma Financials 2024-2025

Alessandro Agosti

Pro Forma Financial Snapshot at a Glance

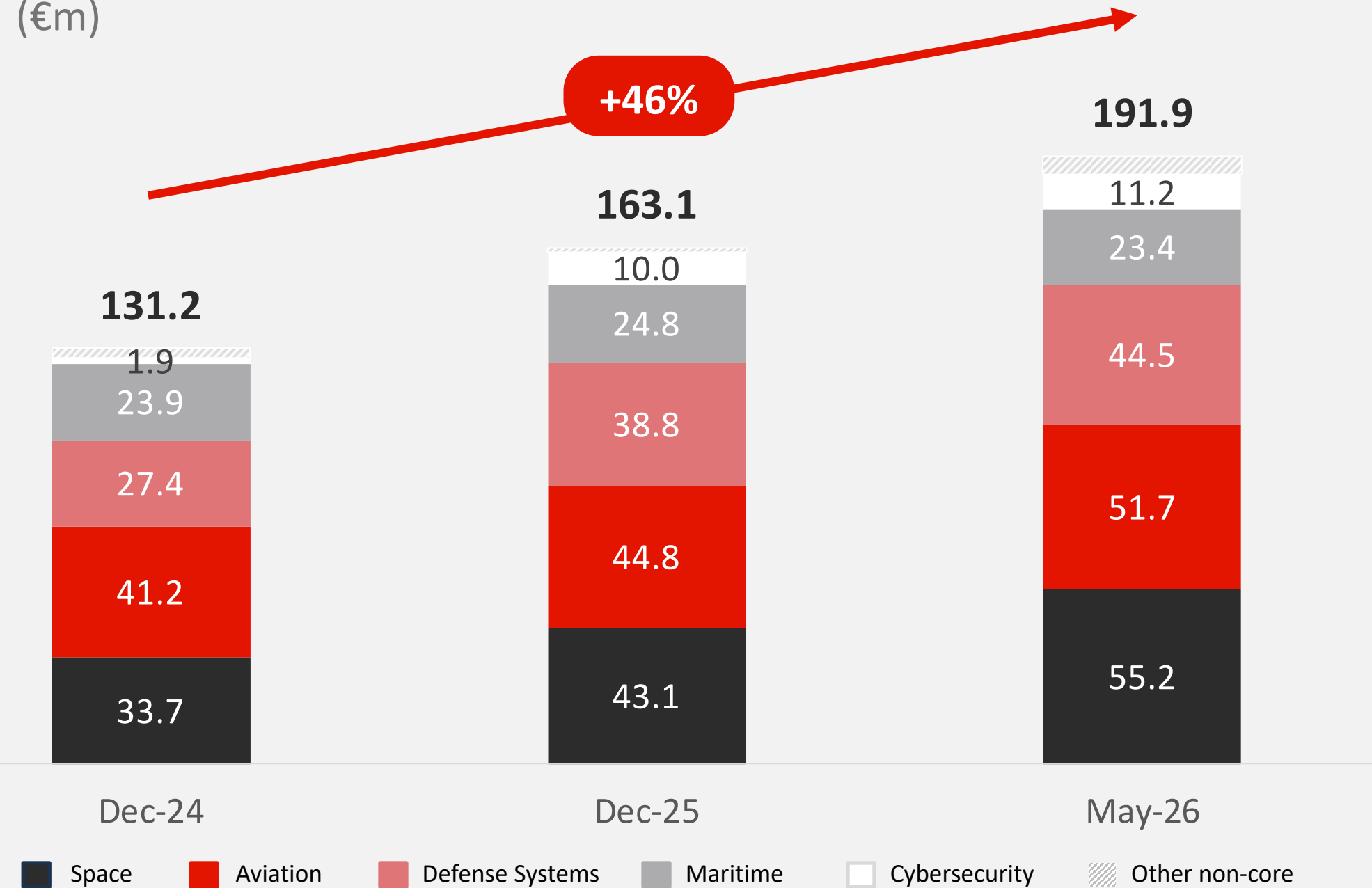
(€m)	2024 PF	2025 PF	YoY (%)	
Order Backlog	131.2	163.1	+24%	 - Increasing backlog providing high visibility on future top-line evolution (€192m as of May 2026) - Double-digit organic top-line growth in 2025 - Strong profitability expansion - Solid cash position
Value of Production	88.5	98.8	+12%	
EBITDA Adj.	11.8	17.8	+51%	
Margin	13.3%	18.0%	+4.7 p.p.	
EBIT Adj.	4.7	8.1	+72%	
Margin	5.3%	8.2%	+2.9 p.p.	
Net Income Adj.	2.2	4.4	+100%	
Margin	2.5%	4.5%	+2.0 p.p.	

€30m Net Cash as of Dec-2025

Increasing Backlog Providing High Visibility on Future Growth...

Order Backlog

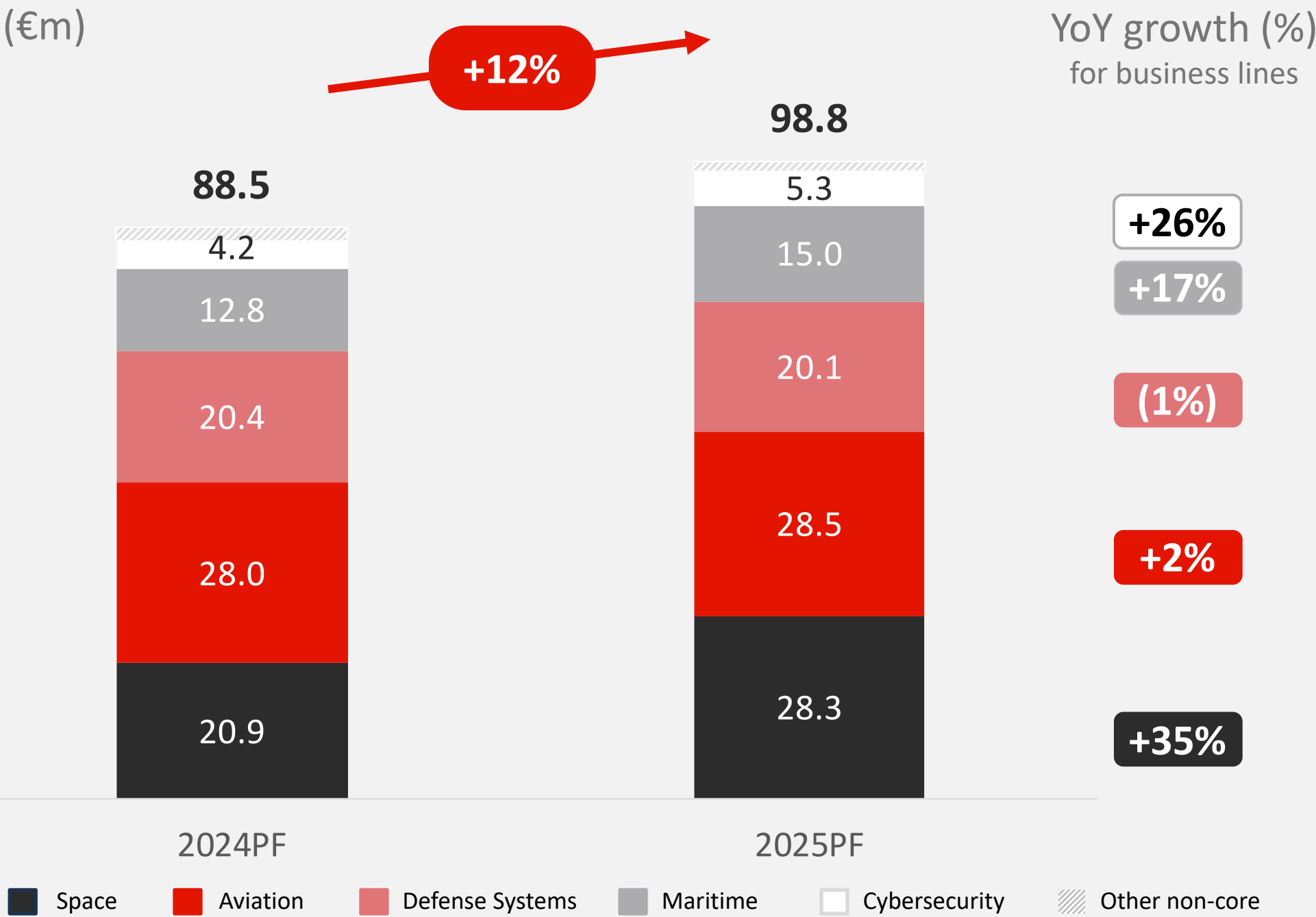
(€m)



- Continuously growing order intake (€131m in 2025), with solid book-to-bill ratio (1.3x in 2025)
- Record-high backlog in May 2026 providing high level of visibility to top-line
- First 5-months backlog increase as of May 2026 mainly driven by Space, Aviation and Defense Systems

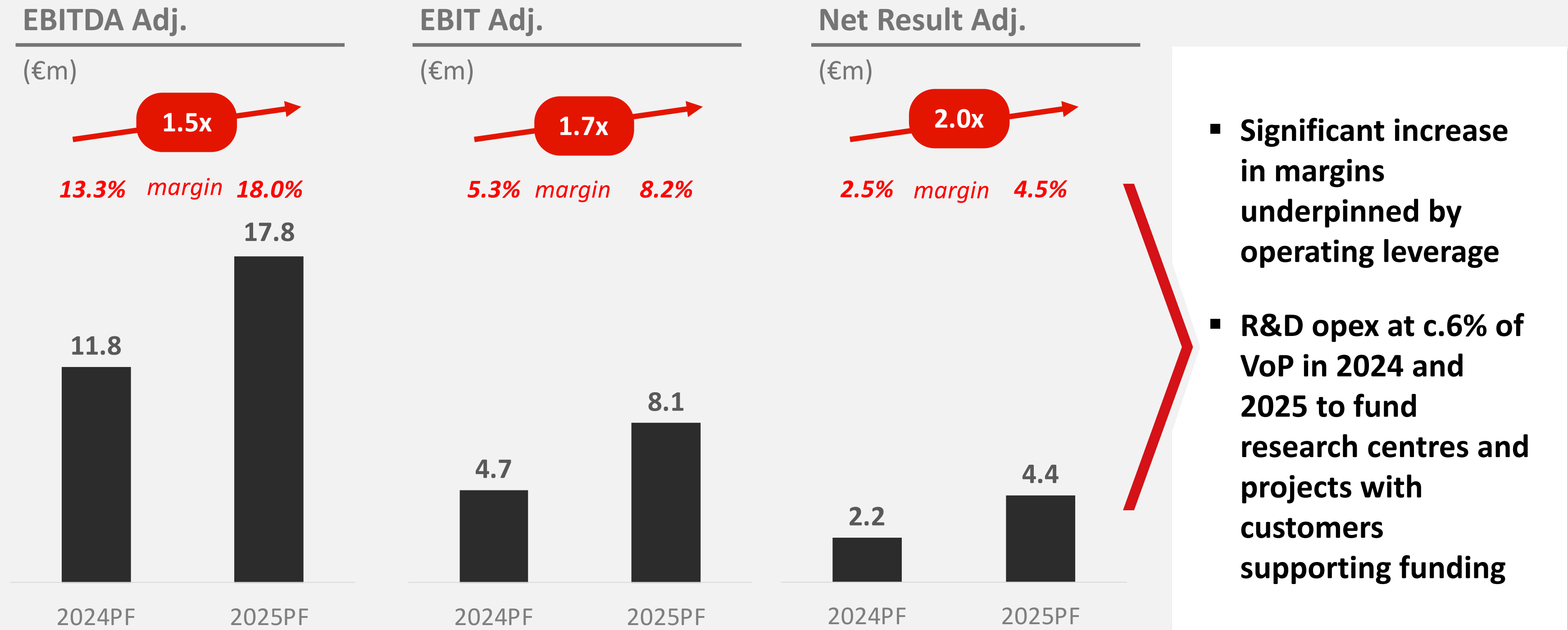
... Coupled With Significant Top-Line Growth Across Business Lines

Value of Production



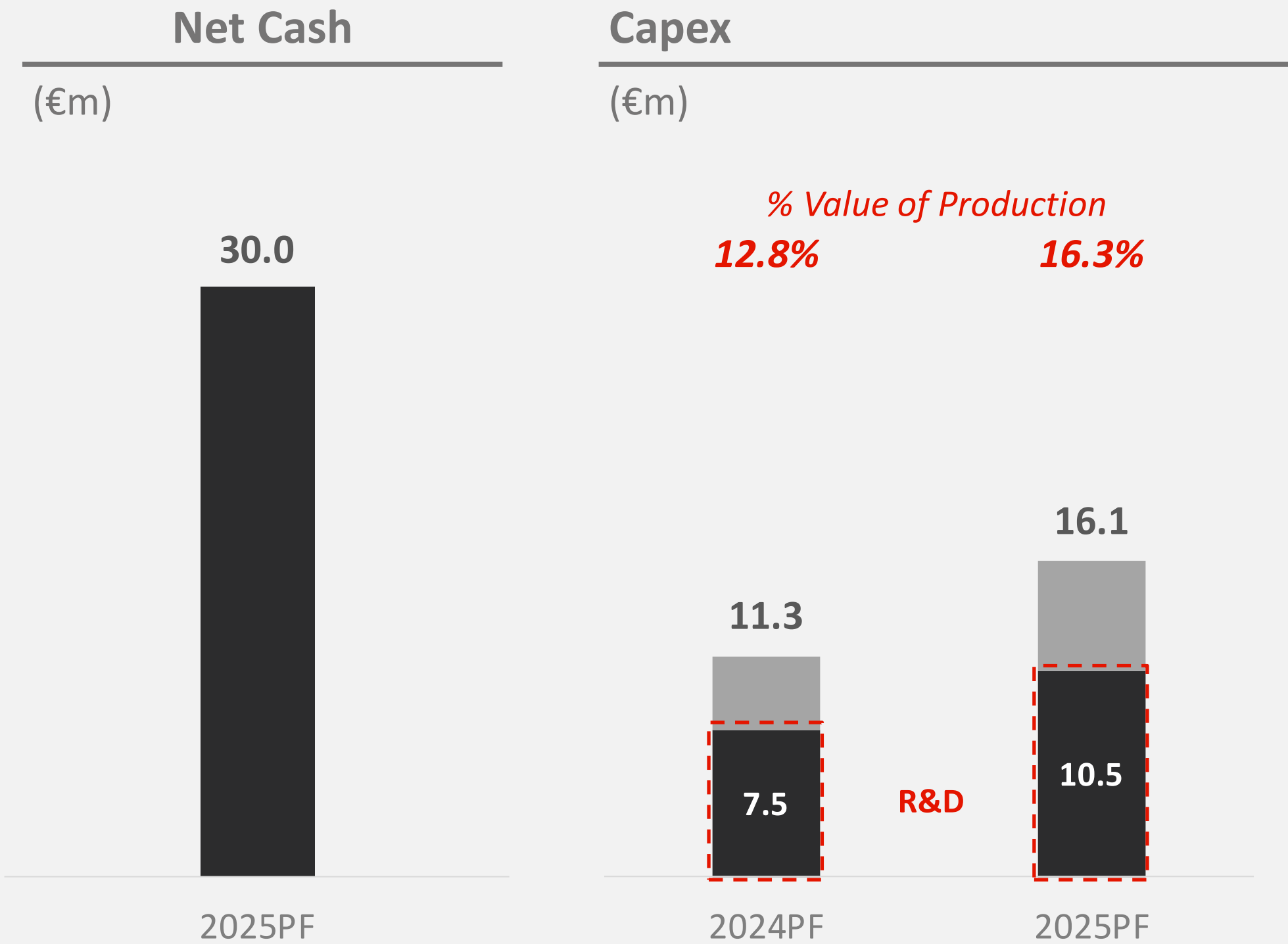
- Double-digit organic growth in 2025 driven by Space, Maritime and Cybersecurity
- Aviation and Defense Systems currently in capacity expansion phase to deliver strong backlog and respond to growing market demand

Profitability Outpacing Top-Line Expansion



Note: Margins are based on Value of Production ("VoP") Profitability (€m) growth

Balance Sheet Strength to Invest in Future Growth



- Solid net cash position to selectively invest for future growth
- Capex plan to support technology investment and capacity expansion

05

Closing Remarks

Giovanni Dal Lago

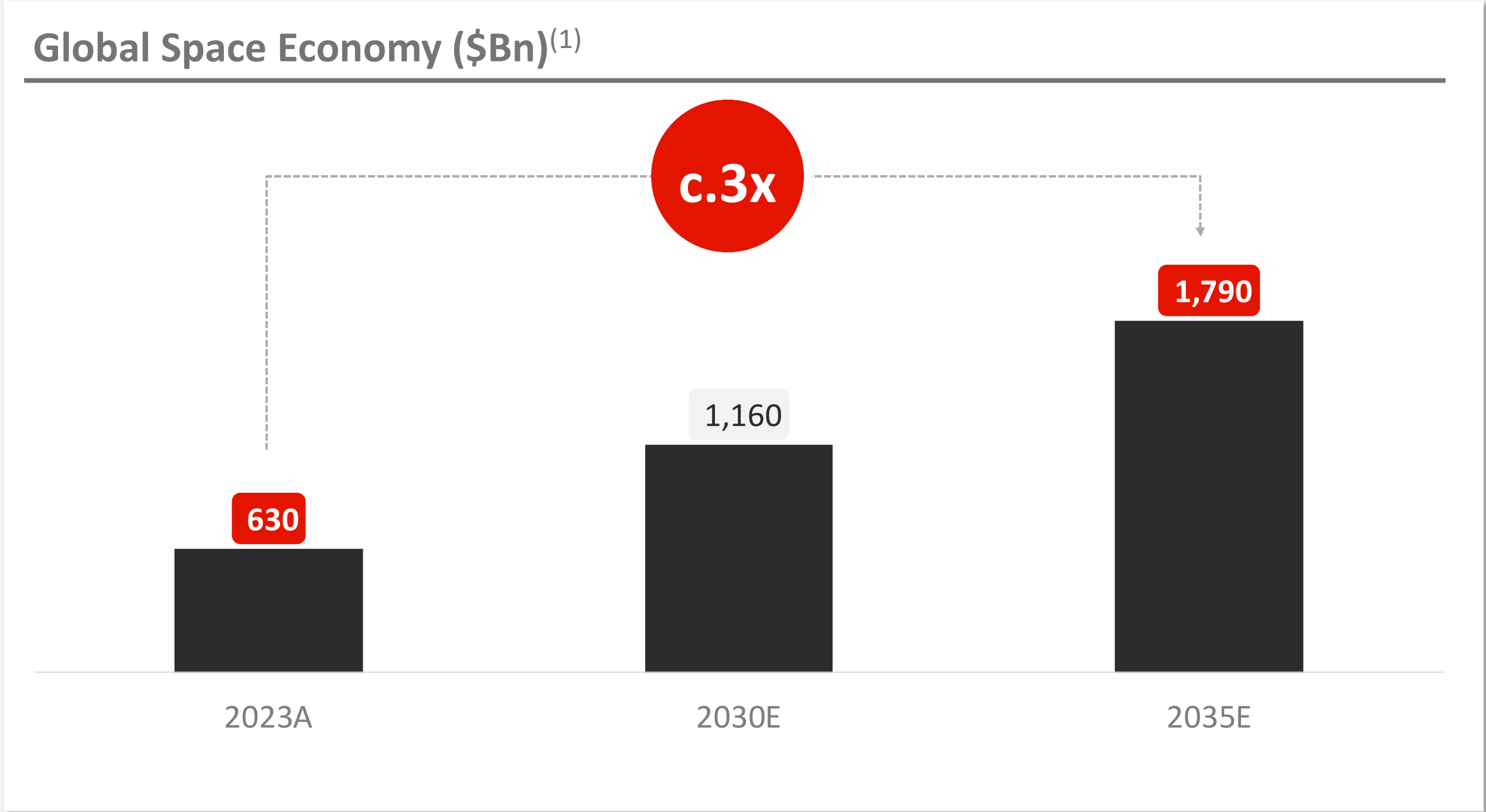
Key Investment Highlights

- 1** At the forefront of attractive Space, Aviation, Defense Systems, Maritime and Cybersecurity key macro trends
- 2** Vertically Integrated Over the Value Chain Leveraging on Relevant Technological Barriers
- 3** Truly Mission-Critical Technologies to Ensure Successful Outcomes on Multiple Applications
- 4** Larger scale unlocking significant synergies and financing future growth
- 5** Well-defined strategic pillars of organic growth
- 6** M&A strategy to strengthen positioning into A&D sub-sectors

Q&A

Appendix

Global Space Economy Driven by Public and Commercial Investments



All-time-high Institutional Support



\$22Bn

2026-2028
budget⁽²⁾



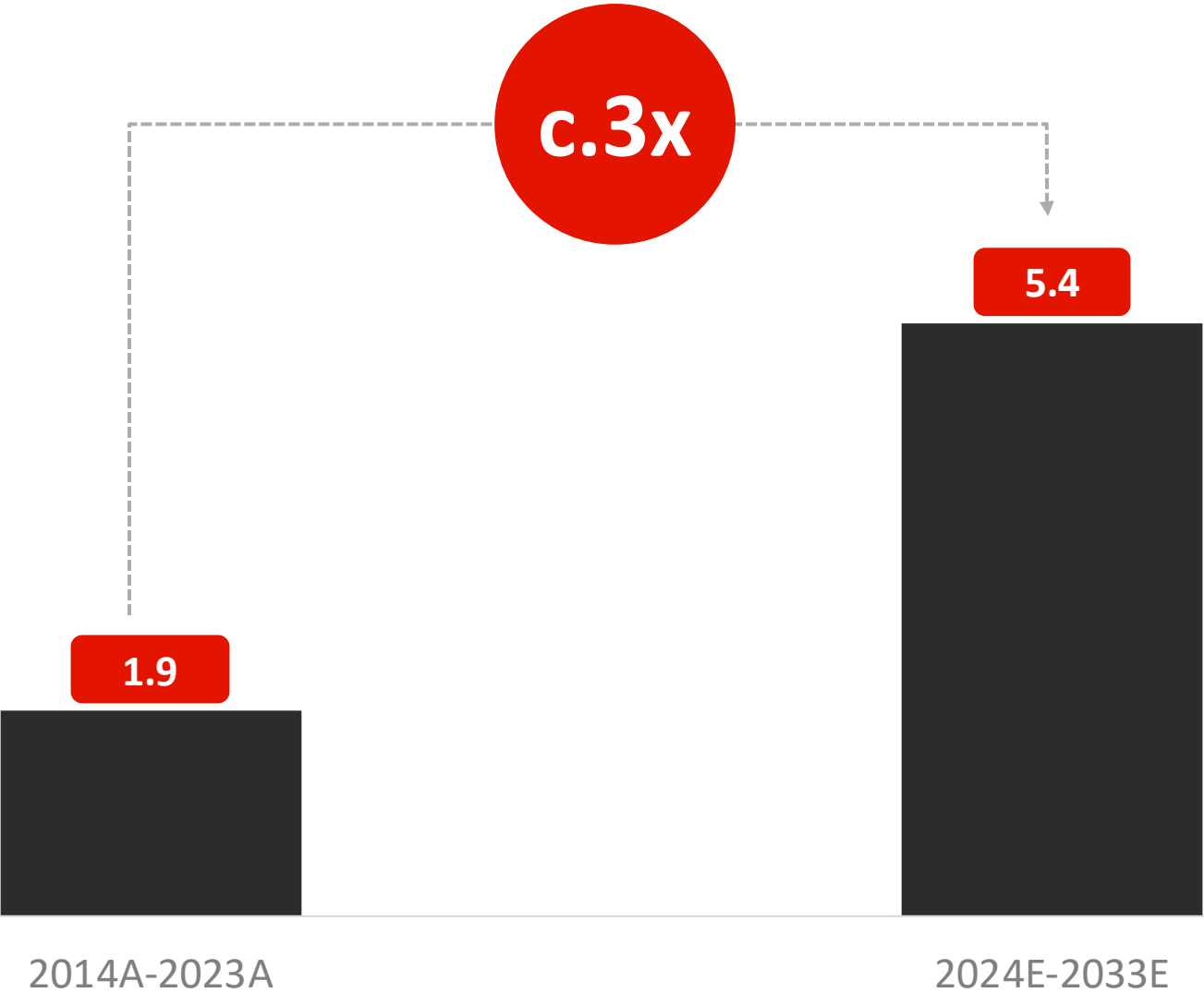
3rd

Largest contributor
in 2026 ESA budget⁽²⁾

Global Space Economy – Focus on Earth Observation

Constellations to Drive Satellite Launches

Number of satellite launches (# '000)⁽¹⁾



Satellites Manufacturing Market

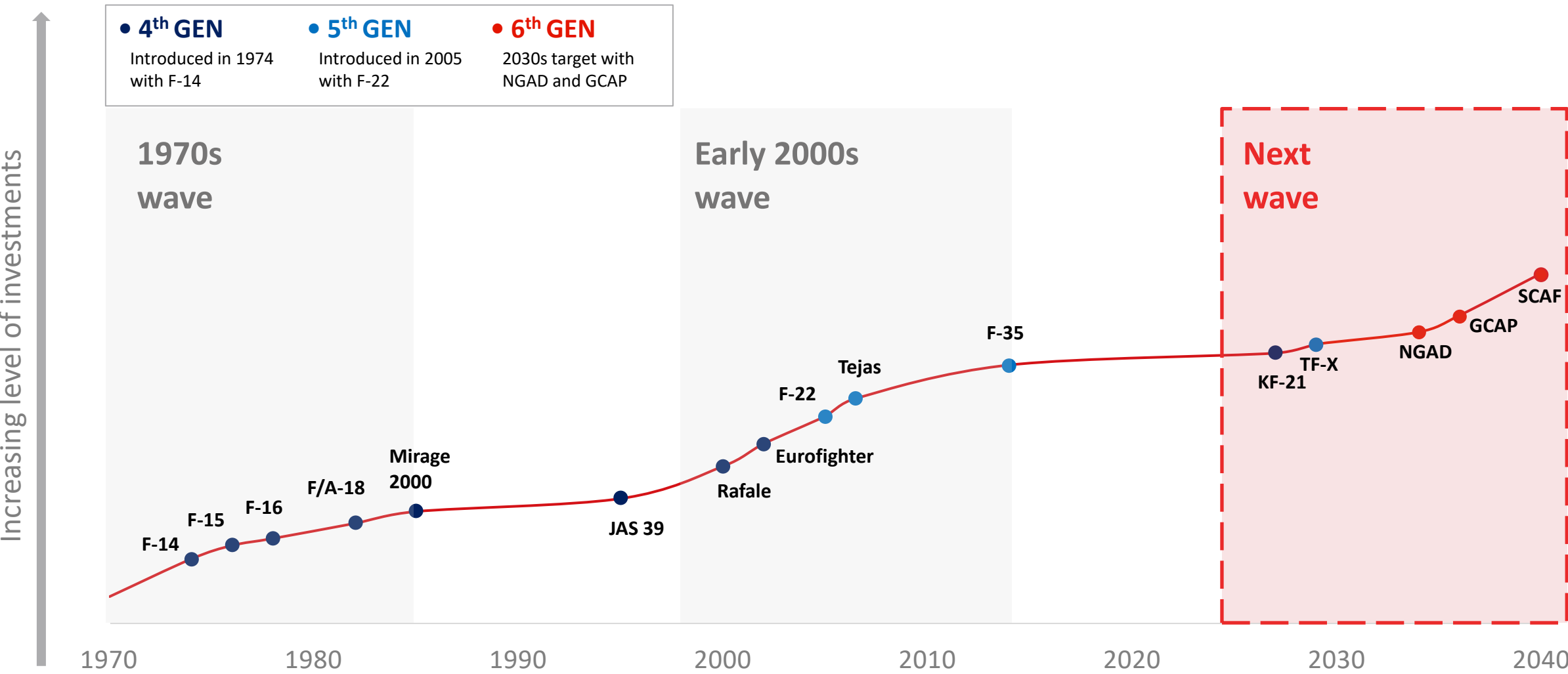
>50% **VHR and VVHR** of optical satellites manufacturing market (2024E-2033E)⁽¹⁾

\$52.8Bn **Optical satellites manufacturing market** (2024E-2033E)⁽¹⁾

Aviation Market Entering a New Growth Cycle

New Wave of Investments in the Next Decade

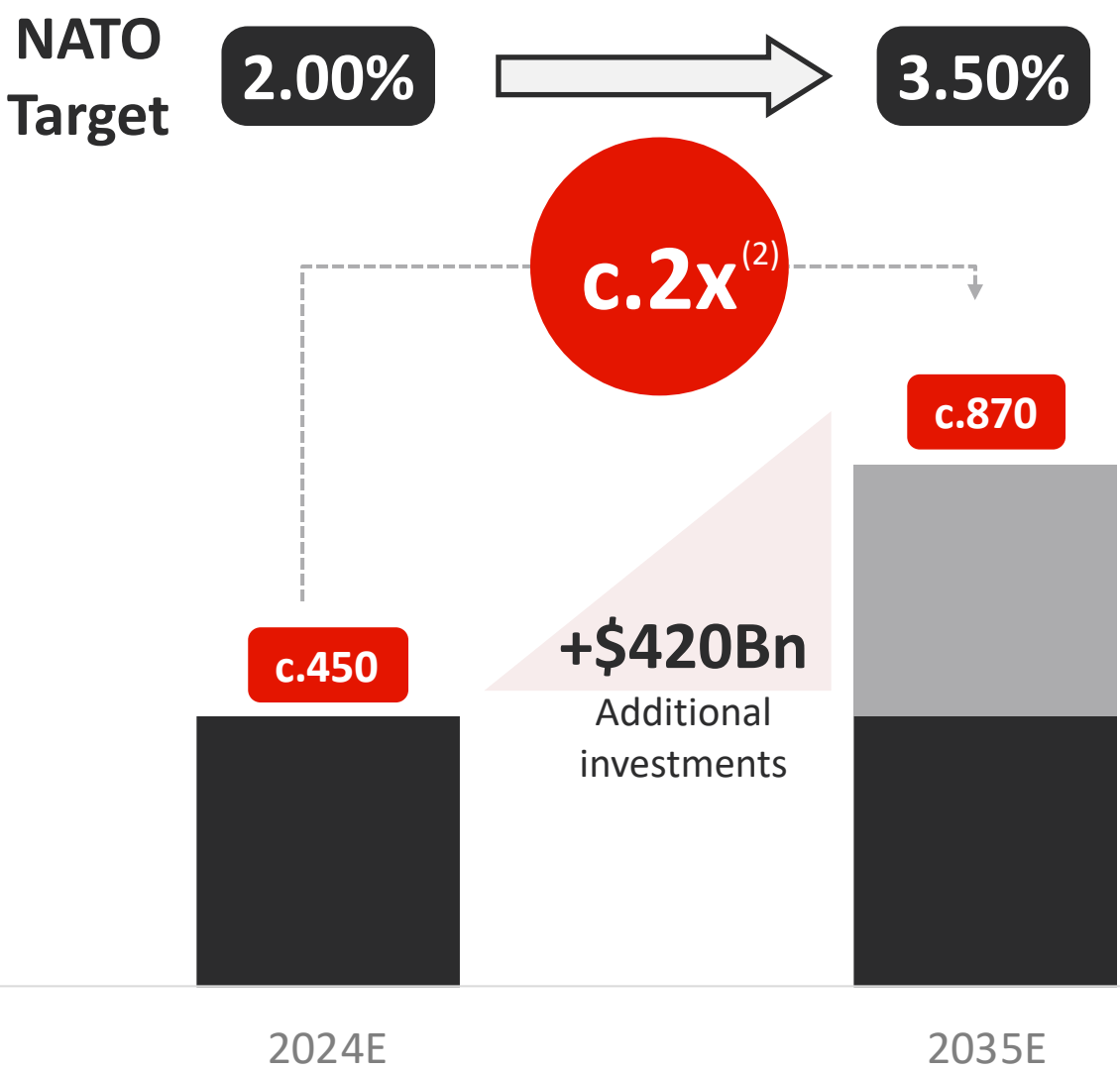
Indicative global investments in defense fighter jet development⁽¹⁾



Europe Defense at the Beginning of a New Investment Cycle

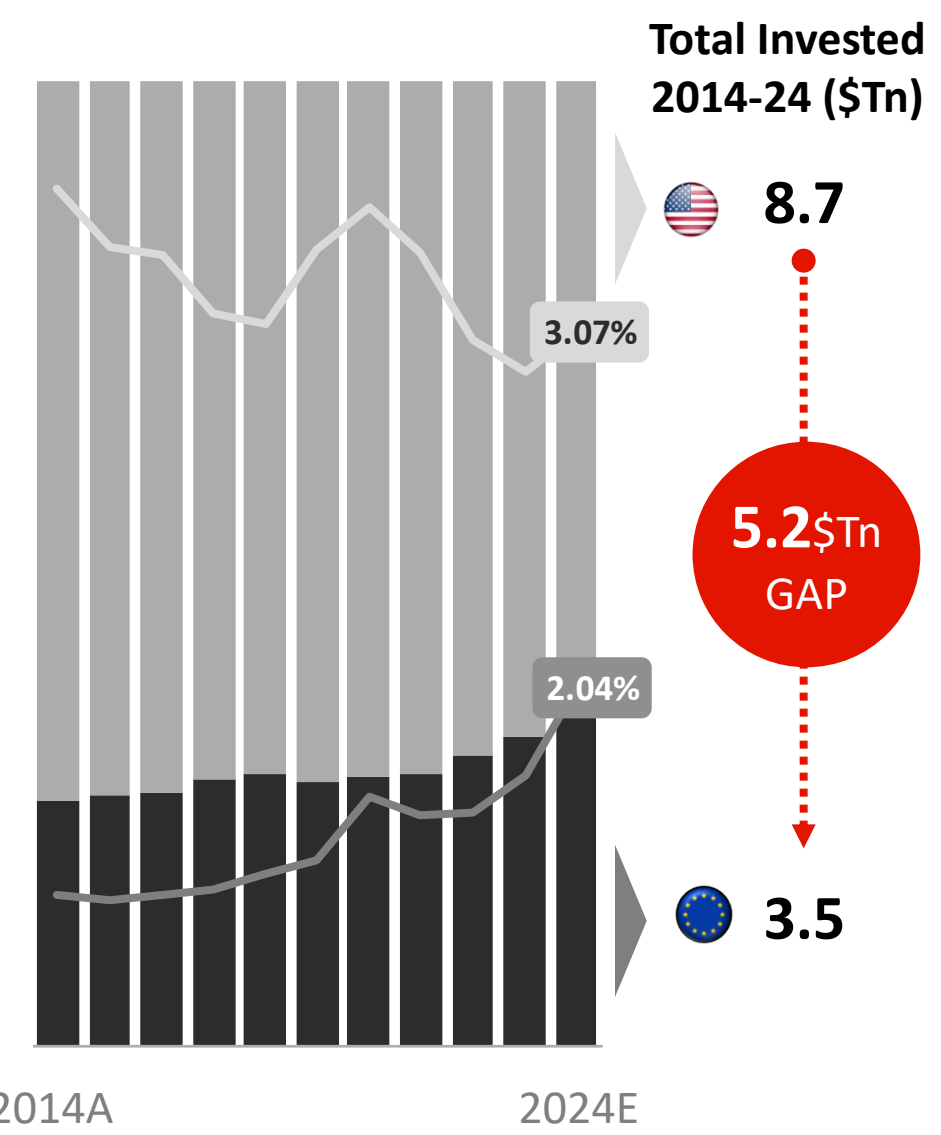
NATO Increased Defense Investment Target

NATO European countries Defense Spending per year (\$bn, % of GDP)⁽¹⁾



Visible European gap to fill

Defense Expenditure EU-US (\$Bn - % of GDP)⁽¹⁾



EU support as a key catalyst

Readiness 2030 Plan

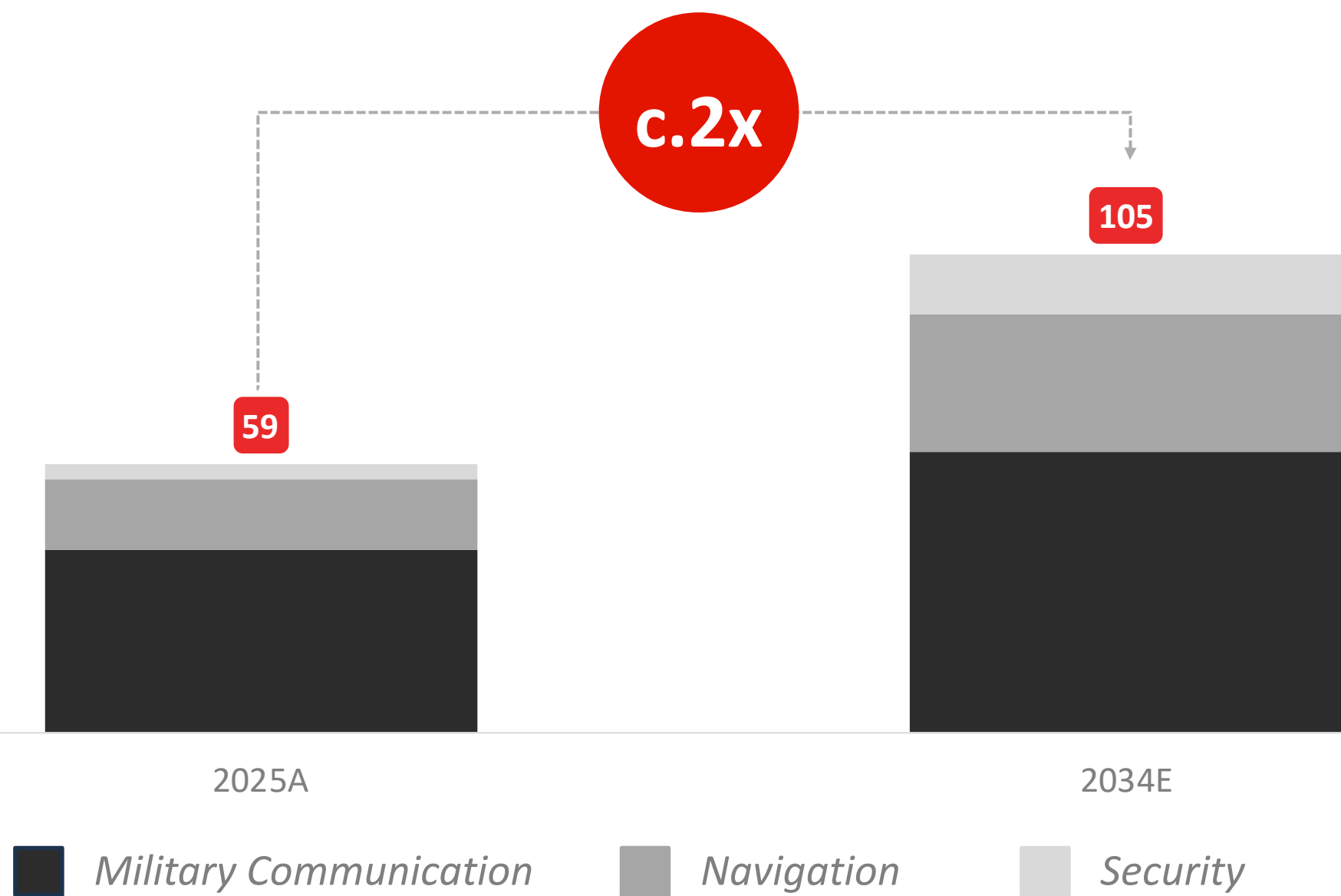
\$800bn
Target **by 2030⁽³⁾**

- Mobilized resources through:
- National budgets
 - EU-backed financing
 - Private capital



The Naval Defense Market is Undergoing Robust Expansion

Key Segments of Global Naval Defense Market (\$Bn)⁽¹⁾



Key Drivers



Fleet Modernization



Growing global tensions



Increasing maritime security threats



Increasing defense budgets allocated to naval programs

Pro Forma Financials 2024-2025 - Basis of Preparation

Pro forma for the year 2025

Pro forma for the year 2025 has been prepared considering the audited financial statements as of December 31, 2025 of the following companies/Groups: Officina Stellare Group (Consolidated financial statements including Officina Stellare S.p.A., Thinkquantum S.r.l. and Dynamic Optics S.r.l.), Global Aerospace Technologies Group S.p.A., Global Aerospace Technologies S.p.A., Logic Group (Consolidated financial statement including Logic S.p.A., Gelco S.p.A. and Blu Electronic S.r.l.) and Sitep Italia S.p.A. (whereas the profit and loss is for the entire year 2025 and the balance sheet derives from the carve-out as of December 31, 2025 of the business unit transferred from Sitep Italia S.p.A. to the newco Sitep Italia S.r.l., that has been acquired by the Global Aerospace Technologies S.p.A. in May 2026).

The entries that are included in the pro forma for the year 2025 are related to:

- Capital share increase made to Global Aerospace Technologies Group S.p.A. during 2026;
- Capital contribution made to Global Aerospace Technologies Group S.p.A. during 2026 in order to pay certain management incentive plans and recognition of the related costs;
- Acquisition and consolidation of the newco Sitep Italia S.r.l. and related recognition of goodwill depreciation over 10 years;
- Capitalization of transaction costs related to the RTO and recognition of related depreciation over 5 years;
- Entries representing the RTO merger of Global Aerospace Technologies Group S.p.A. into Officina Stellare S.p.A.;
- Recognition of full year depreciation on the addition goodwill generated from the exercise of the put option paid on October 12, 2025 for the acquisition of the minority interests in the company Gelco S.p.A.

Pro Forma for the year 2024

Balance Sheet and Profit and Loss financial data for 2024 included in this document have been prepared for comparative purposes only and are based on the “2024 Consolidated Proforma Financial Information of Officina Stellare S.p.A. Group post-merger” included into the RTO Prospectus, as subsequently adjusted and/or reclassified by management to reflect the following amendments:

- Update of certain financial figures based on the latest available information;
- Acquisition and consolidation of the Sitep Italia S.r.l., including the recognition of goodwill and its amortisation over a 10-year period, assuming that the carrying values of the assets and liabilities not transferred to the Sitep Italia S.r.l. are consistent with those included in the carve-out financial statements as of 31 December 2025;
- Recognition of the capital contribution made to Global Aerospace Technologies Group S.p.A. during 2026 to fund certain management incentive plans, together with the related costs;
- Capitalisation of transaction costs incurred in connection with the RTO transaction and recognition of the related amortisation over a 5-year period, rather than recording such costs directly in equity.

EBITDA adjusted

EBITDA Adjusted is defined as the consolidated pro forma result for the 2025 financial year, before income taxes (current, deferred and anticipated), income from equity investments, other financial income, interest and other financial charges, foreign exchange gains and losses, depreciation and impairment, provisions for risks and adjustments to the value of financial assets and liabilities, adjusted for events or transactions of the year whose occurrence is non-recurring or for those transactions or facts of the year that do not occur on a recurring basis (regularly) in the ordinary course of business activities or are not representative of the normal business operations, such as a non-exhaustive example, the cost of management incentive plans, software implementation costs, lease payments relating to a building on which management expects to exercise the purchase option, costs relating to previous directors, other costs relating to non-recurring consulting services and income deriving from contribution refunds from previous financial years.

Disclaimer

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This document does not contain forward-looking statements. Any reference to past performance of the Company shall not be taken as an indication of future performance.

The data and information contained in this document are subject to changes and integrations. Although the Company reserves the right to make such changes and integrations when it deems necessary or appropriate, the Company assumes no affirmative obligation to update, change or integrate this document, except as and to the extent required by applicable law.

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